



San Mateo County Harbor District

Board of Harbor Commissioners

James Tucker, President
Leo Padreddii, Vice President/ Secretary
Pietro Parravano, Treasurer
Sally Campbell, Commissioner
Ken Lundie, Commissioner

General Manager
Peter Grenell

August 15, 2002

Hon. Quentin L. Kopp
Judge of the Superior Court
Hall of Justice
400 County Center, 2nd Floor
Redwood City, CA 94063-1655

Ref: San Mateo County Harbor District Report Comments

Dear Judge Kopp:

This letter responds to Court Executive Officer Thompson's letter of May 20, 2002 calling for Harbor District comments on the 2001-02 Grand Jury Report on the Harbor District.

Item 1: Improve Commissioners' Working Relationships

1. **Respondent agrees with the finding.**
2. **Reporting Action: 1. Recommendation has not yet been implemented but will be implemented.** The Harbor Commission retained a consultant to organize and facilitate a Harbor Commission workshop on District Priorities on July 9, 2002, including addressing the Grand Jury Report's findings and recommendations.

Commissioners Tucker, Padreddii, and Parravano unanimously adopted a set of action priorities for the coming 12-18 months. These priorities were reported to the full Harbor Commission on August 7, 2002. At that August 7 meeting, Commissioner Campbell inquired as to whether it might be possible to consider other priorities. Commission President Tucker stated that it would be possible.

In the absence of Commissioners Lundie and Campbell at the workshop, the remaining Commissioners concluded that it was not possible at that time to usefully address the Grand Jury Report finding concerning Commissioners' Working Relationships. The Board will explore an approach to this item during the next two months.

Item 2: Engage consultant to assist in developing Commissioners' conflict resolution skills

1. **Respondent agrees with the finding.**
2. **Reporting Action: 1. Recommendation has not yet been implemented but will be implemented.** In addition to the retention of a workshop facilitation consultant as reported in Item 1 above, the Commission has retained a second consultant whose responsibilities include addressing chain of command issues related to the Board and staff.

This consultant has been hired by the Commission through December 2002. These issues relate in part to conflict resolution concerns relative to the Commissioners, and will be explored concurrently with the above-referenced effort concerning Commissioners' working relationships.

Item 3: Publicizing District Successes

1. **Respondent agrees with the finding.**
2. **Reporting Action: Recommendation is being implemented.** The following relevant actions have occurred or are forthcoming:
 - (a) June 26, 2002: At Pillar Point Harbor, a tour of four completed harbor improvement projects was arranged for visitors and the news media. The event included a press conference concerning the significance of the projects and the importance of supporting wild salmon, a major fishery for Pillar Point Harbor fishermen, who are the primary District tenant group at this facility. The event also included a wild salmon barbeque prepared by the Culinary Institute of America, whose students annually visit Pillar Point Harbor to learn about wild salmon and other fish products that they may prepare in their line of work.
 - (b) The California Special Districts Association, of which the Harbor District is a member, will publish in its next Newsletter a story on the District's Pillar Point Harbor Patrol's Search and Rescue (SAR) operations. The Patrol is the SAR first response entity on the San Mateo Coast, and responds to over 100 distress calls annually.
 - (c) Bay Area Currents magazine has published a story on new ferry service proposed for the District's Oyster Point Marina in South San Francisco. Other avenues for informing the public about this new service will be pursued, working with the SF Bay Area Water Transit Authority.
 - (d) Public Information funds have been inserted into the adopted final Capital and Operating Budget for FY 2002-03.
 - (e) Off-the-boat fish sales advertisements will be published in Bay Area foreign language newspapers shortly. Both District harbors now are providing off-the-boat retail fresh fish sales.
 - (f) The Harbor Commission's July 9 Priorities Workshop identified Public Information, Public Relations and Marketing as a Priority. The Commission directed the General Manager to develop a plan for this Priority to tell the District's story in an accurate and positive way, improve understanding of the District by its constituents, and attract new user groups.
 - (g) The District continues to report on its accomplishments through its website, www.smharbor.com.

Item 4: Increase Lease Revenue

1. **Respondent agrees with the finding.**
2. **Reporting Action: Recommendation is being implemented.** At its July 9 workshop, the Harbor Commission identified increased revenue, including from leases, as an Action Priority. The General Manager was directed to prepare a plan for increasing and diversifying District revenues, including from existing and new leases. Additionally, The Harbor Commission has extended one of its leases on condition that the lessee agree to negotiate amendment of some of the lease terms and conditions, including revenue.

The above comments comprise the Harbor District's response to your request for comments on the 2001-02 Grand Jury Report on the District. Please contact me or the General Manager if you have questions or desire additional information.

Sincerely,

SAN MATEO COUNTY HARBOR DISTRICT

Leo Padreddii

Leo Padreddii
Vice-President, Board of Harbor Commissioners

cc: Board of Harbor Commissioners
General Manager
District Counsel