Dynamic Public Outreach, Smart Strategic Planning

For local governments, special districts, and the engineering, environmental and law firms that support them.

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TO: James Pruett, General ManagerRE: Report on CIP Priority Outreach

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Purpose of the Capital Improvement Program Priorities Outreach

It is anticipated that the COVID-19 pandemic will reduce projected revenues over the next five years based on financial information from the last recession. The total identified need for funding is over \$48 million and the funds certain to be available are about \$14.5 million. While additional grants and other funding may be obtained, the District must set new priorities given the significant need and limited funding.

The purpose of this project is to explain the situation and options to the general public and stakeholders, provide them an opportunity to have their questions answered, and for the District to gather public input on capital improvement priorities.

The Board will be provided this summary of the questions and input from the VCF and an online survey which can be used or considered in development of the 2020/21 Harbor District Budget in May and June. The Public is invited to participate in the Board budget setting process as well.

Summary of Outreach

Outreach in Support of SMCHD Virtual Community Forum by Channel

The following efforts were completed by District staff with support of the Consultant encouraging the public and stakeholders to learn more about the CIP priorities, ask questions and provide input by participating in the District's Virtual Community Forum (VCF) on May 14, 2020 via Zoom meeting, filling out an online survey, visiting the District's website, or by calling or emailing staff.

#	Type of Outreach	Description	Date of Posting/Release
1	Press Release Sent to: Half Moon Bay Review and Palo Alto Post, San Mateo Daily Journal, The Almanac, Climate Online Redwood City and Everything South City	Collaboration	5/4/20
2	Agenda Release	Collaboration	5/12/20
3	Website	New dedicated VCF Page	5/8/20
4	Website	Thanks/Reminder Page	5/15/20
5	Social Media*	Forum Announcement	5/5/20
6	Radio Announcement. 100.9 FM $^{\sim}$ AM 1710. Played ten times each day	Forum Announcement	5/7/20 to 5/14
7	Handouts were placed at the Harbor and for passers by	Forum Announcement	5/10/20
8	Social Media.	Forum Advertisement	5/13/20
9	Social Media	Survey Live	5/13/20
10	Social Media	Forum Reminder	5/14/20
11	Social Media	Forum Thank You	5/15/20
12	Social Media	Survey Reminder	5/19/20
13	Social Media	Final Survey Reminder	5/22/20
14	Email Distribution Lists**	Forum Announcement	5/4/20
15	Email Distribution Lists	Forum Advertisement	5/12/20
16	Email Distribution Lists	Survey Live	5/13/20
17	Online Community Forum	Outline CIP and Obtain Input	5/14/20
18	Email Distribution Lists	Forum Reminder	5/14/20
19	Email Distribution Lists	Forum Thank You	5/15/20
20	Email Distribution Lists	Survey Reminder	5/18/20
21	Email Distribution Lists	Final Survey Reminder	5/22/20`
22	Survey	Closed	5/22/20

^{*}Social Media channels are Facebook, Instagram, Twitter, and LinkedIn.

^{**}Email Distribution Lists include the Agenda list, and Tenants/Lessees at both OPM and PPH.

KEY FINDINGS

Survey Analysis

Rank by Average of the Priority Scores and Number of Responses

The table below was derived from an online survey that asked participants to identify their top five priority projects in priority order with 1 being the highest priority. The table is sorted by average priority ranking first then by number of responses. A low "Average Priority" and a large number of responses indicate a high level of support. Higher ranked projects are sorted starting from the top with lower rated projects below.

More detail about the survey is available in the appendix

Rank by Average Score +Number of Responses	Average of the Priority Scores	Number of Responses Prioritizing This Project	Projects	
1	1.7	114	A1: PP	Tenant Row ADA Compliant Restroom
2	2.5	62	A3: Oy	ster Point Marina West Basin (Docks 1)
3	2.7	83	B2: PP	Harbor Surfer's Beach Replenishment
4	2.7	88	A2: PP	RV Park Restroom and Green space Improvements
5	2.7	14	C3: Dis	trict Enterprise Resource Planning System
6	2.9	68	A4: Oy	ster Point Marina Replacement of Docks
7	3.0	21	D4: PP	Harbor Dock G, F, E Replacements
8	3.0	20	D1A: Joh	nnson Pier Full Reconfiguration, H-Dock, Fuel Dock Replacements.
9	3.1	30		Harbor Johnson Fuel Dock Upgrade and H Dock Replacement / pansion
10	3.2	33	C1: Ve	hicle & Vessel Replacement
11	3.3	43	B4: Dis	trict Master Plan
12	3.3	20	D2: PP	Harbor Launch Ramp Restroom / Boat Wash
13	3.4	32	D7: PP	Harbor Habitat Restoration
14	3.4	21	D8: Oy	ster Point Marina Retail Building
15	3.4	18	D1B: PP	Johnson Pier Extension Past Fuel Dock, Extending West
16	3.4	14	C2: Ne	w Harbor District Administrative Building
17	3.5	53	B3: PP	Harbor West Trail Shoreline Restoration.
18	3.5	6	D5: PP	Harbor Signage / Wayfinding Program
19	3.6	34	D6: PP	Harbor Coastal Trail Improvement
20	3.7	11	D3: PP	Harbor Parking Lot Improvements
21	4.0	64		Harbor Johnson Pier Expand Concrete Pier Inside L (above the nber platform)

Box and Whisker Analysis

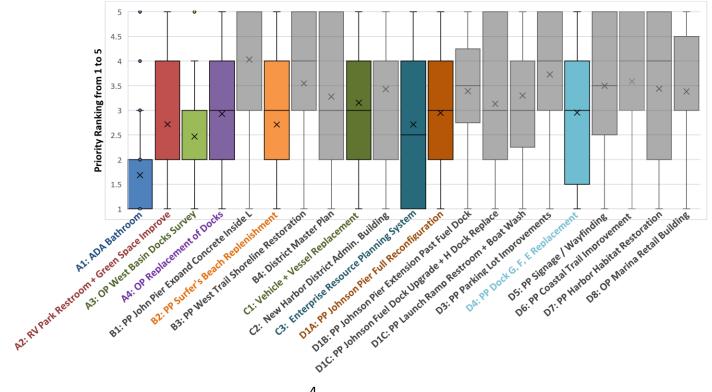
This graph was also developed from the online survey.

How to read the graph:

- The bottom of each box is the first quartile. The top of the box is the third quartile The box shows where 50% of the responses lie visualizing the distribution and variation of the results. For example, in A3, 50% of the responses were between 2 and 3. A smaller box means less variation
- The X is the average of the responses for each category.
- If a horizontal line is present in the box, it represents the median. If it is not present, the median is either at the first or third quartile.
- The line, also called the whisker, shows the range of remaining responses that are above or below the responses shown by the box. The bottom of the whisker is the minimum while the top is the highest. The dots in the first and third projects (A1 and A3) represent responses that are considered outliers
- In every instance we are only counting the top five priorities. Some survey respondents prioritized more than five projects.

Projects that have a smaller box, and are overall lower on the graph graph, are higher ranked projects with more consensus. Larger boxes show more variation in response and higher overall priority rankings

Therefore, A1: ADA Bathroom is the highest ranked project with 50% of the respondents ranking this project as 1 or 2. A1 and A3 show the most consensus with the smallest boxes.



Combined Analysis

The table below combines the staff recommendation (A1, A2, etc.) and the ranking from the table on page 3 titled *Rank by Average of the Priority Scores and Number of Responses*. This table shows the staff ranking, the ranking by average score and number of responses and the difference between the two. Projects with a difference in ranking of six or more are highlighted.

Staff Rank	Rank by Average Score + Number of Responses	Difference from Staff to Survey	Project		
	PROJECTS REQUIRED BY LEGAL OR OTHER AGREEMENT				
1	1	0	A1: Tenant Row ADA Compliant Restroom		
2	4	↓ 2	A2: RV Park Restroom and Greenspace Improvements		
3	2	↑ 1	A3: Oyster Point Marina West Basin (Docks 1 - 6) Survey		
4	6	↓ 2	A4: Oyster Point Marina Replacement of Docks 12, 13, 14		
	STAFF RECOMMEN	IDED: HIGH PI	UBLIC AND ENVIRONMENTAL BENEFITS, SOME GRANTS LIKELY		
5	21	↓16	B1: Johnson Pier Extension Inside L		
6	3	↑ 3	B2: Surfer's Beach Replenishment		
7	17	↓10	B3: West Trail Shoreline Restoration		
8	11	↓ 3	B4: District Master Plan		
	STAFF RECOMMENDED IF FUNDING IS AVAILABLE: SAFETY AND DISTRICT-WIDE BENEFITS				
9	10	↓1	C1: Vehicle & Vessel Replacement		
10	16	↓ 6	C2: New Harbor District Administrative Building		
11	5	↑ 6	C3: District Enterprise Resource Planning System		
			OTHER APPROVED PROJECTS		
12	8	↑ 4	D1A: Johnson Pier Full Reconfiguration, H-Dock, Fuel Dock Replacement		
13	15	↓ 2	D1B: PP Johnson Pier Extension Past Fuel Dock Extending West		
14	9	个5	D1C: PP Harbor Johnson Fuel Dock Upgrade and H Dock Replacement / Expansion		
15	12	↑ 3	D2: PP Harbor Launch Ramp Restroom/Boat Wash		
16	20	↓ 4	D3: PP Harbor Parking Lot Improvements		
17	7	个10	D4: PP Harbor Dock G, F, E Replacement		
18	18	0	D5: Signage/Wayfinding Program		
19	19	0	D6: PP Harbor Coastal Trail Improvements		
20	13	个7	D7: PP Harbor Habitat Restoration		
21	14	↑ 7	D8: Oyster Point Marina Retail Building		

About the Virtual Community Forum

The virtual community forum included an introduction to the District with some basic history and information, a quick photo tour of the Harbor and Marina, Summary of Proposed Upgrades, Replacements and New Facilities and then public input and response to questions via chat and as well as verbally. Each person was asked to "raise their hand" through Zoom or phone functions and were recognized in turn. Each was given two minutes to ask and receive answers to questions, share their priorities, make comments, etc. There was time to allow the participants to have as many rounds of questions and comments as they desired.

Forum Comments and Questions Summarized and Organized by Category

These were captured from the complete notes taken from the Virtual Community Forum (VCF) and chat transcript and then summarized and organized by category. The complete notes from the VCF are provided further below.

1) ADA Bathrooms

a) Brian: Ketch JoAnne bathrooms should also be a priority. they have paid an expensive rent to the harbor district for over 30 years.

2) Docks 12,13,14

a) B Diener: QUESTION: Is there funding identified for this? Is the engineering completed for this project? Is a 2021 project start realistic? ANSWER: We won't be expending any money in 2021, per se. We will if project is approved to move forward, we'll enter the RFP to move forward. I don't see money outlays being until 2023/24.

3) Surfers Beach Replenishment

- a) M. Allan: Make #1 priority
- b) Brian: cleaning/clearing the **Pillar Point Harbor** and **nourishing the beaches to the South** is a necessity and a win win-win for everyone.
- c) James Lee: Emphasize my preference for that to be made a priority.
- d) James Lee: Emphasize this project (emphasized again). Going on a while. Needs to be finished
- e) CIO Professional Services LLC: QUESTION: Can we replenish Surfer's beach with sand dredged from the launchramp? ANSWER: That is one of the goals.
- f) Dan: **RV surfers beach restrooms** so many parking places will be lost. And that should be looked at to try to maximize public parking

4) West Trails Project

- a) James Lee: Also emphasize the West Trail Project very high public use area, important for public access.
- b) James Lee: Preference for current living shorelines approach
- c) Tom Wilhelm: QUESTION: In regards to the West Trail Project, POST (Open Space Trust) be involved? ANSWER: I'm not familiar with them being involved with the Trail Project. All grant opportunities are being explored.

5) RV Surfers Beach Bathrooms

a) John Ullom: Restrooms important but also should try to save and provide more parking.

6) Administration Building

- a) Dan Haggerty: We only have a 1 block downtown and the building you are proposing is in that area of commercial. potentially a retail element that could provide some walkability and life juice bar, some sort of community serving retail element
- b) Dan: QUESTION: Can you share with us more about design? ANSWER: Right now project is going back out for RFPs when we decide to proceed with that to get a Design and Engineering firm hired to design the building then get public comment then come up with Plans which will be shared with public before anything gets built. Not sure where the estimate came from. It was rough estimate provided when idea first came up.
- c) Dan: QUSTION: Where I can find more about 2M budget? ANSWER: Part of discussion we are having right now is to prioritize the project with our limited funds. There are benefits, and we are paying \$100,000 per year for rent

7) PP Harbor Fuel Infrastructure

8) John Ullom: QUESTION: What is the status of the **fueling infrastructure at Pillar Point?** Is it in good shape? ANSWER: It does currently meet all environmental standards

9) General Pillar Point

- a) James Lee: Should focus on PP during COVID
- b) Dan: Overbuilding the harbor considering the highway 1 congestion and the limitation with Capistrano Road and intersection there with Hwy 1.
- c) Theo: As someone who lives here at PP Harbor, one thing we really need is a facility for repairing stuff. We live on boat, and nothing here. Sometime in the future it would be nice if we looked at some way to repair boats for those that stay here permanently.

10) OPM Docks

- a) John Ullom: we were told that there was a subsidy available to make some of the docks at OPM ADA compliant. Is that still available? A. For construction of docks 12, 13, 14 we'll apply for any grant money available for ADA compliant issues.
- b) John Ullom: Thanks for ADA response but the question was not answered. Is the OPD subsidy that Mr. Pruett previously described at a subcommittee meeting still available If it is, why is the project not on this list? ANSWER: The project we discussed earlier not an approved CIP project so therefore it's not on this list. Is it still available? I don't know at this time.
- c) Christina Hernandez: The City of South San Francisco requests the Commission prioritize the Replacement of Docks 12, 13, 14 as replacement is essential for safety and future success at Oyster Point Marina
- d) Bud: A discussion about individual Cap project absent a funding context is rather pointless. Encourage you to look at funding sources and start to address funding issue for continuing operations and capital needs in the future; This point in time needs are greatly exceeding the available funding sources.
- e) James Lee: Investment for OPM docks 12 13 14 don't think it should come out of pocket of harbor district
- f) Bud: QUESTION: You mentioned a contractual obligation to City South SF as reason for doing Docks at OPM. Has City of South SF meet all of its contractual obligation to the Harbor District? ANSWER: They have met all the obligations under the 2018 agreement.
- g) John Ullom: QUESTION: I do not understand just what has happened re the fuel dock. A marina

- without fuel seems short of needed services. ANSWER (long explanation below)
- h) Bud: QUESTION: wasn't there a fee that was to be collected by the city from the developers to cover some costs. Has this been implemented? ANSWER: [No answer registered]
- i) John Ullom: QUESTION: Since both the District and South City have decided not to repair the fuel dock and infrastructure, how will the lack of fuel pumps at Oyster Point impact the plan to get bigger boats berthed at OPM? ANSWER: It's unknown how that will impact OPM
- j) John Ullom: QUESTION: Will there be an analysis of the impact of not having fueling infrastructure at OPM prior to investing money into docks meant to attract bigger boats? ANSWER: Currently one is not scheduled but it will be taken into consideration.

11) Funding and Finance Comments, including about City of SSF

- a) James Lee: SSF should pay own. Need to be conservative during COVID.
- b) James Lee: SSF should pay for docks not County taxpayers
- c) Tom Willhelm: QUESTION: Is the bond money coming from county, state or federal? ANSWER I'm not familiar with the bond they are referring to if you can clarify that?
- d) Bud: QUESTION: The funding short for project beyond in construction, design, permitting at the is \$16 mil. Taking into account operating deficits there are on \$3.5 mill available and a funding short fall of \$16.5. How do you plan on reconciling this?
- e) John Ullom: QUESTION: Will investments at OPM pay forthemselves? ANSWER: I can't say that they will be recovered.
- f) John Ullom: QUESTION: Please describe the difference between the district's relationship to Pillar Point Harbor vs the relationship with OPM. Does the district make profit from or does it subsidize operations and district investments at OPM? ANSWER: District receives both from enterprise services and property taxes. Property taxes are about 2/3 of the district's income. Both of the harbors, PP and OPM, if you look at pure revenues, which is the *berth* revenues less the operating expenditures they both run deficit. We do have plenty of property tax money to fill in deficit. But the thought is that both of PP and OPM do public services; it's not just all enterprise services. Things like Search and Rescue, maintaining park property, providing services to general public, restrooms. Those would all be paid for using property tax money. We pay for admin costs with property taxes. Historically we've had 2-3M budgetary surpluses, which go and accumulate to fund our capital projects.
- g) Tom Wilhelm: QUESTION: I'm not sure why my question was unclear and glossed over. My question was where is the needed money coming from? County, State or Federal? ANSWER: Jim: Funds are from property taxes and from revenue generated as enterprise district.
- h) Dan: Tax dollar expenditures considering Covid situation. Not only Harbor district, but also all the cities and counties across the board having tight budget, including State.
- i) John Ullom. QUESTION: Is the OPD subsidy that Mr. Pruett previously described at a subcommittee meeting still available? If it is, why is the project not on this list? ANSWER: The project we discussed earlier not an approved CIP project so therefore it's not on this list. It is still available? I don't know at this time.
- j) James Lee: OPM is poorly capped landfill, Not right for Harbor District to be spending money when its not the County's infrastructure. City has larger budget.
- k) James Lee: Until these long term issues of safety, sea level rise, climate change concerns are addressed throwing money at infrastructure that isn't the responsibility of the Harbor district is problematic at best and not smart in general.

- Christina Hernandez: Just a heads up that the City of South San Francisco continues to work with the USACE on Sea Level Rise participating in both a Continuing Authorities Program (CAP) and a Shoreline Feasibility Study.
- m) James Lee: I think it's great that SSF is working with Army Corp, I urge more action there.

12) Johnson Pier

a) James Lee: Don't piecemeal – do programmatic

13) Comments about Survey Deadline Extension

- a) Dan: If Harbor District truly wants a real cross community participation in this survey, you should extend the deadline
- b) James Lee: agree need to extend survey deadline
- c) Dan: Please do not allow the bureaucracy with the deadline that would limit community participation regarding the survey.

14) Comments/Questions about Survey Results

- a) Dan Haggerty: Regarding survey and purpose plans and the usage of the survey?
- b) Dan Haggerty: QUESTION: interested in response regarding the Survey can we have it extended. Do we truly want a good cross section of community participating? How can we ensure that? ANSWER: I have heard a strong desire to extend the deadline and will definitely look into the possibility of extending the deadline because want do want a broad brush and input from everyone we can. My conflict with extending the survey, is will we be able to receive the survey on time and being able to analyze all input from the survey in time to provide the board with a report and recommendations, in time to pass our budget, by the budget deadline set by the state which is the end of July.
- c) Libby Leyden: QUESTION: Will the results of the survey be made public? ANSWER Yes.
- d) John Ullom: QUESTION: Will the underlying data from the survey be made available? ANSWER: Yes, the survey will be made available once it's complete.
- e) James Lee: QUESTION: The process for evaluating the survey results will be made public? What's going to be the transparency around that? Will we get the raw results as well? ANSWER: Transparency of survey I have no issue with sharing the methodology and how the survey was interpreted and the data it was based on that will all be included.

15) Water Quality initiatives

a) Tom Willhelm: QUESTION; There are no initiatives for improving the water quality in PP Harbor. Can you please address that? ANSWER: There are water quality projects that have been ongoing at the harbor over the last couple years or longer.

Responses to questions #2 and #3 of Survey

Questions one and two from the survey are show immediately below.

- 2) What is your greatest concern or issue with the infrastructure at Pillar Point Harbor or Oyster Point Marina, and why?
- 3) What is most important for the District to change or improve overall, whether a capital improvement, service, issue, problem, or other aspect of the District?

The full, unedited responses from each respondent to questions #2 and #3 of the survey are aligned next to each other in the two columns below.

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
Pillar point Harbor needs to be a self-supporting	While working hard to overcome the negative public
working fishing harbor not primarily a tourist	image caused by emotional public outbursts its
attraction to maintain coastal integrity and.	meetings the district has to remain focused on the
attractiveness. Replacing bathrooms in thriving Ketch	business of the harbors over comfort issues
Joanne at public expense is not an option while piers	
and retail space to support the district go wanting	
Oyster Point dock replacement	
Do not over build Pillar Point Harbor due to	Please respect downtown El Granada as neiborhood
restrictions with congestion on Hwy 1 and Capistrano	community serving zoning. As a resident of El
Road and Community concerns. Do not invest in	Granada, I feel it is important to keep the corner of
Oyster Point since the District does not own.	where you will build an administrative building
	significanly open and have outside seating/multi
	purpose due to the special nature of the space. Also,
	I don't think a ground floor public meeting room is
	necessary due to the available multi purpose space at
	El Granada School for large community meetings.
	There will be additional meeting space at the new
	Fire Station close by. A retail element on the ground
	floor in front of the open corner is a must to give
	walkability and provide long term community life to
	the single downtown block. Please only use the
	second floor for the offices and limit parking away
	from the visible area of the corner. El Granada is a
	very special community and the Harbor Offices can
	exist there without conflict if it is planned with respect to the community of El Granada and the
	Coastside. El Granada represents a historic element.
	Please use a facade design that will represent historic
	architecture.
Wayfinding and Interpretive Signage at PPH (ADA	Increasing revenue in general is crucial to being able
Accessibility and Public Engagement), Retail Space at	to complete all projects listed. It is also important for
OPM (Financial Stability and Revenue for the District)	the District to responsibly engage the public with
, 1 11 111 1, 1 111 111 111 111 111 111	proactive interpretation of District-stewarded
	resources. Finally, improving staff efficiency and user
	experience with the enterprise resource planning
	system will provide the means to manage those
	resources.

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
Wayfinding and interpretative signage at PPM.	Wayfinding and interpretative signage at PPM.
Financial sustainability and retail space at OPM.	Financial sustainability and retail space at OPM.
	Increase Dockside fish sales.
El Granada had better plans for the "Post Office" lot.	Work with other special districts to manage coastal
The admin building should never be built there	resources , like the Burnham properties.
We do not need an unnecessary administration building.	Work with other districts cooperatively
Oyster Point Marina needs to upgrade all the docks as soon as possible.	Pay more attention to Oyster Point Marina
Oyster Point Marina needs new docks	[NO RESPONSE]
Safety	[NO RESPONSE]
ADA and other compliance issues with Pillar Point	Bring all leased real estate leases up to current
leased space.	market rate rents.
Missing safety ladders, mooring ball failure, rotten	Employees that don't fulfill meaningful work
poly lines on dock emergency buoys, pp harbor.	requirements mowing the grass vs. Replacing or fixing issues like pump out or dock ladders, confirming that mooring balls have the shackles seized at the base, enforcing environmental controls like no fiberglass dust in the water, no poop in the water, no oil in the water, inspecting docked vessels to confirm that they are not pumping sewage into the water. Not hard to enforce, just uncomfortable work. Get rid of the drug dealing, drop locations include the dumpster at the crane dock late at night. Plenty of instances of dealing to crack down on with a little attention paid.
Aging property may endup to public safety issue	CIP
Pillar Point is falling apart, the fuel dock is scary to tie up a big boat. The last Hoist put in is in the way	Dog poop on the Docks, start giving citations. Way to many Live aboards. Supposed to be 10 percent and there is way over that number. Fix the docks and more Pier space.
Keeping all lanes of launch ramps dredged	Keeping it run by a board
Sand filling up in the harbor and polluted water	Nourish the beach by putting sand over the jetty rocks.
The West Trail walkway is eroding, seems unsafe given the number of people who access it to get to Mavericks	Upgrade programs/systems. It's 2020, should be able to login to a customer portal website or mobile app to see my monthly charges and to pay for slip but I still have to call and pay with credit card over the phone
None	None
Bathrooms at oyster point dock 6 are old and	Docks need to be safe and easy to use. Fueling facilities and electric charging stations.
	Docks need to be safe and easy to use. Fueling facilities and electric charging stations. Pump out is inadequate and should be moved to an in berth with cart system instead.
Bathrooms at oyster point dock 6 are old and showers don't work well Oyster Point shows it's age in comparison to Dock 11. Also the parking lot for east basin doesn't match the	facilities and electric charging stations. Pump out is inadequate and should be moved to an

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
Boat launch dredging and reduced use of the launch ramp	Consistent maintenance of the boat launch facilities.
Absence of a retail outlet at Oyster Point	[NO RESPONSE]
Issues of safety, environmental compliance and water pollution should be top priorities.	Overall the most important issue to address is the dysfuntional nature of the Harbor Commission itself. This applies to ALL the Commissioners. The Commission at the very least needs training and to be better informed about the issues. There are too many decisions based on partisan or personality conflicts, which doesn't serve the public well. The formal operating structure and decision-making processes seem arbitrary, and not based on science or public policy best practices. Several commissioners and the support staff seem inexperienced and uneducated on many of the topics that come up for discussion. This survey is an example - it is confusing, poorly worded, contains redundant items, and appears to have been constructed by somone who hasn't created a survey before. Consultants, contractors, and attorneys often don't seem to be hired for their expertise and often fall short or appear to have conflicts of interest.
All the infrastructure at OPM needs to be remodeled and ADA compliant to reflect the improvements being done	Docks, Restrooms and Marina Facilities
1. Search and rescue capability, while Pillar Point isn't necessarily a search and rescue agency they have assumed local search rescue capability. Cal Fire has no water rescue program on the coast, and neither does Pacifica or any local fire department. The closest Coast Guard Station is Golden Gate, Both causing delayed response times. Since Pillar Point has stood up a search rescue team and capabilities they should switch to a schedule that has someone on duty 24 hours a day and add enough staffing that allows them to do so effectively.	Besides my previous comment, the harbor needs to be dredged. Everyone knows it and it's obvious to see at low tide. The beach is constantly encouraging Highway one at the surfers Beach area, in the harbor is filling in from the creeks off Montara that flow into it.
There's nothing in here for the horrible showers and docks for Pillar Point marina. How can that be. The heater doesn't work in the winter. The showers stink. The ventilation stinks. You can't take a shower and change without getting all your clothes wet. A lot of the docks are sinking or at a sharp angle. Screws are coming out. I see millions of dollars for things and you have not one single dollar for improving the marina. No wonder their are so many derelict boats.	Get rid of derelict boats. Improve the Pillar Point marina. The docks, the showers. At least make the heater work. It's a disgrace.
At Oyster Point the ferries are accelerating moving the silt and we need our fairway dredged so we can get in or out of our slips	This district is highly suede toward Pillar Point Sending or spent \$30 Million. Oyster point needs new docks on 12-14 but also 1-6. Amount allocated OYPT is only \$ 7.500 Million Vs \$30M

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
SMCHD needs to install a gas dock and pump out that works at Oyster Point. A working pump out will keep our waters clean and a working gas dock would be revenue as the closest fuel is Ballena Bay or Coyote Point.	SMCHD should protect the rights of renters at all facility especially during construction, including clean air and clean boats and clean cars during construction.
Keep up what exists within your budget. Don't add new things that need upkeep.	Do no HARM. Fix the erosion of our beaches and support the businesses generating YOUR salaries (eg Ketch Joanne).
n/a	n/a
Habitat protection and sea level rise mitigation	I oppose the District spending taxpayer money on projects at Oyster Point because all the benefits will go to the City of South San Francisco, who owns the land. Sea level rise needs to be addressed at that local as well.
New restrooms in the ketch joanne restaurant so it can be wheelchair accessible.	Need to realize Ketch Joanne Restaurant is a historical landmark here on the coastside and the need for a full access restroom is a must. And should remain open.
Dredging at Oyster Point	Maintenance facility at Oyster Point
Oyster Point roads and parking lots. Horrible condition. some areas are bare ground. Roads are failing.	Oyster point roads and parking lots. Horrible condition. some areas are bare ground.
Docks at both marinas need long term capital expenditures for concrete docks, not wood. The Pillar Point Marina needs updated tenant restrooms and showers.	Up grade docks and pier, these are the largest expenses and greatest risk long term infrastructure costs if neglected.
I feel the greatest concern with infrastructure is replacement of docks at both harbors and keeping the commitment made in the JPA at OPM to maintain rents and boaters wanting to keep their boats at both harbors	I think the harbor district needs to reevaluate how the commissioners communicate with one another and use the process of study sessions and planning before controversial things make it to the meetings. There should be no reason for arguing or name calling when closed session study sessions could relieve the tension at the meetings.
Nourishing surfers beach	Cleaning sand out of harbor and nourishing beaches
The public restroom situation in Pillar Point Harbor leaves much to be desired. If you have used any of the restrooms yourself there is no explanation needed. Should've been updated years ago. Restaurant restrooms and the ones by the boat launch.	Safe and accessible restrooms along with safe and updated docks /facilities so local businesses and fisherman can thrive.
Keeping Ketch Joan's open	Dredge the PP harbor and protect the bluffs from eroding. Keep Ketch Joan's open and build ADA compliant bathrooms
ketch Joanne Restaurant is a fixture in the Pillar Point Harborplease do keep them there and invest in their effortsI have lived my entire life here and really mean this.	I am sorry to say but the fact that we see no fish in the inner harbor shows a lack of circulation at Pillar Point MarinaCan we dredgethe outer breakwateropen things up?
I'm concerned with Pillar Point Harbor since I live in El	That we finally have 5 intelligent, environmentally

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
Granada across the highway from the Harbor. I'm	caring, competent and compatible Board of Directors.
concerned that we've waited decades to get	And that this entire harbor is groomed and beautified
something done. We need to have an on site meeting	to be the pearl of the Coast that it should be and not
to help decide where restroom, shower and parking	the eyesore it has been in many areas of the harbor.
should go. The placement of facilities is very	
important to our Community since we are directly	
across the highway and everything that goes on in	
this harbor directly affects us. I hope we can come to	
an agreement on all this and then I hope construction	
will finally get started and completed.	
Rest rooms and restaurants to support both local and	Support local harbor businesses to improve the
out of town visitors	experiences of people visiting the harbor.
Safetyself explanatory	[NO RESPONSE]
Bathroom at catch Joanne's Historical destination	Envromental and trails
Dredge the Marina to help normal distribution of	no arguing
sand on our beaches	
Old docks in disrepair.	Promote and encourage marine support businesses
	locally. There is no Chandlery near either marina,
	and no haul-out facility. Boaters have to go to San
	Francisco or Richmond to haul out. The retail
	building at Oyster Point should support the
	commuters and the boaters.
To keep Ketch Joanne's up and running.	[NO RESPONSE]
lack of skatable ledges	install skateable ledges, preferably marble or granite
Dredge the harbor. Bring back surfers beach	Save ketch joannes
Bathroom for Katch Joanne's Restaurant is most	[NO RESPONSE]
important.	
The safety of the docks	All and any public safety issues
	critical and way past due for a master plan to handle it.
These are all necessitates, I think first you should	Heath and Safety then infrastructure, The bathrooms
start with getting rid of all the administrators and	at Ketch Joanne's is necessary they are an anchor
starting with a new group. The District has been	tenant, no pun intended. The ocean climate is harsh,
plagued for years, and most recent display of	infrastructure repair and improvement is necessary.
disconnect is embarrassing.	
The Bathrooms for ketch joanne and at surfers beach.	Facililitate local culture. Allow us to eat at our
Also the dredging of the harbor at surfers beach. We	favorite resturants, fish to make a living and excercize
have a culture that we need to keep alive	safely. Thank you
The bathroom situation for some of these businesses	Making it a comfortable place of business and
in the harbor has resulted in people from the bars go	pleasure for all people and doing what it takes to
outside on the side of the buildings and surrounding	make things last for the long haul.
area and have increased the use of the public	
restrooms making them dirty and over used by drunk	
people from the bar	
l	DREDGE THE HARBOR, CREATE MORE SPACE AND
HOW THE TWO HARBORS ARE RUN AND OPERATED.	NURRISH THE BEACHES.
HOW THE TWO HARBORS ARE RUN AND OPERATED. The erosion it is causing further south.	· ·

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
Not enough accessible bathrooms for the public.	Clean up beaches
The ketch Joanne restaurant bathroom because it is an important part of the harbor community and it is one of the only places that feels like home for many people including me. The food is awesome and the family that owns it are great people!	Safety issues come first.
The Harbor District politics seem inconsistent. It appears that depending on who gets elected the whims of new people rate higher than decisions made by previous members. Please look at the history and the work and why previous decisions were made. Surfers Beach replenishment and Princeton Harbor dredging to remove sediment and sand buildup at loading docks and inside the harbor, limit erosion, protect hwy1 and the Coastal trail and restore sand on the beach and in the surf zone.	This may seem small minded, but Ketch Joanne's has been around for a long time. It deserves to be supported by the Harbor district. Please support their efforts to remain open. It is iconic and people love to eat, drink and be merry there. Plus the ambiance is fabulous. Dredging the harbor to restore the full use of the harbor and replenish the beach at Surfers Beach for recreational use.
Bathroom for ketch Joannes to comply w handicapped accessibility	Bathroom at ketch needs to accommodate disabled persons
Keep the harbor & harvor businesses open	Get Ketch JoAnne some bathrooms that meet current standards so we dont loose this longtime restaruant that has fed our fishermen and coastsiders for over 30 years.
The bathrooms for Ketch Joannes is my greatest concern. Being an employee there my job relies on getting this done. Also having customers complain about there not being a bathroom in the restaurant for them to use is frustrating.	The bathrooms in Ketch Joanne restaurant is the most important to improve and change.
ADA restrooms inside Ketch Joanne	The ADA restrooms at ketch Joanne and all other businesses
Ketch Joanne has been here for a long time and we all need restrooms. If we had an easy access restroom for people that are disable that would be a great improvement and would bring in more people.	Bathrooms and improving space will be better
Restrooms for Ketch Joanne Restaurant at Pillar Point Harbor because it's an amazing place to have a delicious meal, to support a local restaurant and to work there owned by a warrior woman (Joanne). If you've ever met her, she worked hard to have her place open.	Whatever it takes, change or improve to solve or fix a problem. I understand it takes time and money but nothing is impossible.
Restrooms in back parking lot of Ketch Joanne so they can continue the best place to eat on the coast. Ketch is a well known landmark and brings alot of business to our town	Maintain safety
Restrooms for Ketch Joannes restaurant	!!!
Bathrooms needed for ketch joanne's Age and delapidatin of tenant row buioldings at Pillar	Bathrooms at ketch Joanne Harbor needs massive capital improvements.
Age and delapidatin of tenant row buildinings at Pillar	marbor needs massive capital improvements.

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
Point. Tear them all down. Do away with the leases,	Nothing lasts forever, yet the buildings and docks are
let folks re-bid for new and improved site structures.	being treated as such. Harbormaster office needs to
Building the retail structure at Oyster Point prior to	be torn down and repurposed at Pillar Point. South
replacing docks. Reconfigure number of small slips at	San Francisco needs a greater contribution to
Oyster Point, need more larger slips. Do away with	remaking infrastructure on the property that they
the Oyster Point Yacht Club, find something that will	own.
pay market rent.	
N/A	Help Ketch Joanne's bathroom and stop driving
	people away from harbor restaurants because of
	quarantine—people are allowed to pick up food!
I want local businesses to sat alive	Bring more patronage to local business
Bringing infrastructure and bldgs to code to avoid	Safety measures
lawsuits	
upkeep and improvement to the docks, moorings, and	fuel facilities at Pillar Point Harbor.
My greatest priority is to keep the local businesses	To give priority to the local businesses who have had
alive the ones who have been there the longest like	a long time presence in the community, who have
Ketch Joanne, who have poured their heart and soul	had a positive impact on the city, district and the
into the community at Pillar Point Harbor.	economy those businesses who are valuable
	additions to this vibrant community
	My Main concern is the grant Ketch Joanne needs to
	complete the ADA bathrooms. Please award.
I don't know anything about Oyster Point so I can't	Again, access to the public via ADA compliant
address that here. As for PPH, I think accessibility to	restrooms, boat launch, beach access, etc.
the public is important. Most important is having a	
comprehensive master plan to use as a map for	
future work.	
Widen Johnson Pier	
Oyster point needs to be worked on to secure the	Access to beaches and bathrooms for the public not
large investment made when it was built	just the recreational boaters
The restrooms and a cafe or restaurant	Speeders and garbage
The fact that dogs run everywhere and are not	There should be space for children and families
controlled. There should be a dog beach and a beach	where the do not have to worry about being
for people where the do not have to worry about off	bombarded by out of control dogs. There should be a
leash dogs.	separate beach for off leash dogs and rules should be
	enforced.
Aging infrastructure with most investment being	The Harbor District is disfunctional. Sabrina has cost
made in PP at the expense of Oyster Point. There is a	the district money with her own lawsuits and lawsuits
big opportunity in SSF, if the District will invest in the	stemming from her actions. In my view, she looks for
Oyster Point Marina.	reasons to make trouble. Her behavior is juvenile
	and unprofessional. The Harbor District needs to
	reinvent itself to demonstrate value. Getting Sabrina
	off the board would be a big first step.
Balancing updates and budgets with the	More cohesively functioning Harbor District board.
environmental impacts (both natural and human	Please work together for the great good.

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
environment).	
The winds are my greatest concerns. There's been a number of times I had trouble docking at Oyster Point due to the high winds.	NA
moorings at Pillar Point are not secure	better internet connectivity
not very visitor friendly, mostly serves the tenants	better serve the general public and visitors to the harbor
Dock maintenance. Current docks are splintering and listing.	Beyond dock maintenance, would love to see additional funds spent on cleaning up the water in the inner harbor (often has a sheen indicating diesel and/or oil present)
Generator needed to maintain safety and business as usual during our power outages. sewer and storm drains upgraded for envoromental issues. security survellance	I feel the harbor needs to be more dog friendly, have bike racks for saftey since they are left in walk ways and to encourage less immisions. more water front benches to allow people to enjoy our harbor. self paid parking would allow spaces to open up and bring revenue to the harbor
[NO RESPONSE]	Cleaning , public restrooms.
The Restroom at Ketch Joanne need to be brought up to ADA standards. it jeopardizes All the businesses in the harbor, and the responsibility belongs to the Harbor District which owns the property anyway.	The Restroom at Ketch Joanne need to be brought up to ADA standards. it jeopardizes All the businesses in the harbor, and the responsibility belongs to the Harbor District which owns the property anyway.
Updating outdated facilities that need to be brought up to code to allow businesses to operate and function properly.	Please install the bathrooms needed so Ketch Joanne's can continue to operate successfully as the coastal landmark it has become!
Retain the character but modernize where necessary.	
[NO RESPONSE]	ADA Restrooms
Dredge the fucking harbor already	Build ketch joannes a new bathroom
Safety at Johnston Pier	Board dysfunction
Need additional public restrooms at PP Harbor to improve sanitation and safety, and to improve access for those with disabilities.	Restrooms at PP Harbor.
Erosion	bathrooms at ketch joannes
Bathrooms at Ketch Joann, Beach replenishment at PP, Coastal Trail improvements	Governance
General maintenance, upkeep and safety.	Ketch Joanne's Restaurant needs all the support necessary to remain open. They are a coastside gem, without this aid I'm sure they will have to close.
All Bathroom projects in the harbor, especially the	Amenities in the harbor are good for business and
one at Ketch Joanne. This is very important.	visitors.
Restrooms and garbage collection	Beach erosion
Ketch Joanne is both a destination and a landmark. It serves the fishermen, tourists and locals. Please fund the construction that will allow it to continue in business. Thank you.	Ketch Joanne.
Heavy use by public of harbor area without infrastructure to support the number of visits AND	Erosion control

Greatest concern or issue w/ infrastructure	Most important to change or improve overall
sand build up in front of Sams with erosion by Surfers	
beach.	
Lack of waste disposal (motor oil, contaminated	Self-serve payment portal would be very convenient
diesel) facilities. No fuel dock at OPM. No sewage	and quite cheap to implement.
pump.	and quite strong to improve
Keeping an active fishing fleet is crucial as well as the	Expand services and opportunities.
support services and local restaurants. This is a large	
draw to the coastside community for tourists. More	
than other San Mateo docks and facilities.	
Deteriorating infrastructure, public safety, sanitation	Try to get along. Though, it seems the Harbor District
and hygeine, including restrooms and showers	has calmed down of late. At least as far as what
accessible to all.	appears in the local newspaper.
Need to protect surfer's beach so we don't lose it as a	Protect surfer's beach and allow Ketch Joanne's to
sandy beach	add the ADA bathroom they need
Keeping Ketch Joann open	You guys are so messed up, it's an embarrassment to
Recepting Recent Journal Open	be part of your district. Get your act together!
The need to have restrooms behind Ketch Joanne at	It is essential that we have public restrooms available
Pillar Point Harbor. It is essential to our community	for visitors to our community which supports our
and bringing in the tourists that support our	local economy.
economy.	local continy.
[NO RESPONSE]	Surfer's Beach Replenishment
The restrooms on the residential side at PP are very	I love the crew at PP! They are nice and responsive.
moldy. Vents don't work, and doors don't lock.	They don't have an easy job and yet, they manage to
Being able to receive packages at the harbor again is	keep a smile on their faces, which is always very
very important as some of us don't have alternative	much appreciated. Some of the service workers
addresses and the box are not reliable.	who cleanup the bathrooms at PP spend most of
addresses and the box are not reliable.	their time smoking cigarettes on the bench or
	hanging out in the supplies room than actually
	working. They need more supervision. People are
	dumping their trash (even mattresses!) in front of the
	bathrooms which at times get out of control and
	make the entire area look like a dump. The
	pumpout crew is questionable. They are smoking
	marijuana out of a pipe while driving their boat and
	pumping out tanks. Do they have insurance? It is
	good to have this service again but both times they
	came out we were wondering if the service was
	worth the risk?!
Ada access to all bathrooms in marina. Coastal	Read above
environment protection of assets, I'm still waiting for	
the new bathroom that we were charged for as an	
increase in rates over 7 yrs ago at PP harbor. As a	
resident sailor on A dock the money that was	
collected over that period of time should have more	
than paid for that. Instead we got new dividers in the	
ladies bathroom and a new wall heater. Very	
disappointing for what was charged the docks on A-	
C are also dangerous to walk down they arent level.	

Greatest concern or issue w/ infrastructure	Most important to change or improve overall	
The wood isnt placed at right level meeting 2018 to		
fix the docks. Lots. Were installed that's it. I've been		
here 17 yrs and I'm very disappointed at the		
improvements that are done. Moneys collected. But		
the repairs arent ever made. Safety at the harbor		
should be TOP PRIORITY. SEEMS TO ME ITS LAST.		
But heres my survey. I know it will not mean much		
but I have to tell my side of the story. If youd like to		
discuss these issues more I'd love to do that.		
Sincerely Casey Reppas		
The lack of repair facilities at Pillar Point Harbor	The District should focus first on the needs of the	
leaves few options for vessels in need, and fewer still	vessels that use their harbors and on other projects	
for vessels that lack the ability to safely go elsewhere.	only after these needs have been satisfactorily met.	
A travel lift and yard space is desperately needed to	offiny after these freeds have been satisfactorily friet.	
properly maintain vessels.		
I want to make sure that it's stays geared to the the	Make sure the marina and coastline remain user	
residents of SSF and the residents of the marina . We	friendly to families and pets	
are the ones here on the weekends. Not these people	Thendry to families and pets	
who come from out of the area. We see serve access		
to the shoreline for water sports boating and fishing		
and paddling		
Must have public restrooms		
fuel dock upgrade. ketch joanne restrooms upgrade.	I	
enhancing the fishing community at PP, plus dredging	Board manners while discussing the CIP	
for the sand from 4 creeks		
Dissolve it's board of directors!	Dissolve its board of directors	
anything to help sport fishing to survive. perhaps not	same as above	
a choice offered here?		
More parking is needed and payment should be	Create better traffic flow on weekends on Hwy 1	
required with varying rates 0-2 hours \$5; 2-4 hours		
\$10; all day \$20		
I love Pillar Point Harbor. The place is falling apart.	The commissioners need to learn to play nice.	
Don't care much about Oyster Point. It is just another		
Marina.		
Pillar Point is a unique facility. Much of the	More Proactive Transparency. No more behind closed	
infrastructure is old. The Harbor itself is a threat to	doors dealings with SSF.	
highway 1. The District needs to focus all of its now		
drastically limited resources on Pillar Point. The		
Harbor district should not be spending capital on		
property owned by other agencies.		
Maintenace long term	Better restrooms	
Improving the environment and public access is my	Professional behavior at meetings.	
highest priority - making the trails better and moving		
sand to the beach.		
As a fisherman I want to see the boat launch ramps	I do not wish to see PP turn into a tourist trap.	
properly dredged for full use, and the wash down	Improve the boat launch docks, improve the boat	
fixed, and the fish cleaning station enlarged and fish	launch toilet, enlarge the parking area if possible,	
cleaning water pressure improved. Also, make sure	improve the fish cleaning station and its watr	

Greatest concern or issue w/ infrastructure	Most important to change or improve overall	
the docks at the boat ramp have nonskid surfaces.	pressure.	
constant sanding in of the hmb ramp and significant	more boat trailer parking during salmon and crab	
delay in dredging	season. parking on the highway is no fun	
Boat washdowns at Pillar Point. These are a major	Make Pillar Point more user friendly, more wash	
bottleneck. Boats and trailers waiting to wash down	stations, and a coherent dredging strategy so that six	
clog the ramp and block the ramps closest to the	launches are always available, not 2-4. Encourage	
restrooms. The coin operated hoses are unreliable	the fuel dock to be open more hours, and to be open	
and too expensive - there are four of them but only	earlier. What can be done to improve visibility of	
2-3 are working at any given time. Would be helpful	the light at the PP entrance. It is really hard to see in	
to have another completely separate washdown	the fog.	
station away from the ramps, like up in the parking	the rog.	
lots. Also, you shouldn't give tickets for boaters		
parking on the walkways. Parking is wholly		
inadequate for the amount of usage.		
	b be in reasonable repair and working order. However,	
the silting up of the south part of the harbor and starvi	•	
real issue for the community and has led to significant	-	
C3, seems like online payment processing will allow	Ease of access keeping safety in mind	
to receive funds more quickly to use for the much	and or decess needs in general, in minute	
needed improvements and will streamline the ease of		
making payments		
aging response vessels. in ablility for harbor	payment methods for services	
patrolment to perfom full duties on board safely.	paye.	
Docks are somewhat flimsy and unstable. Safety.	Traffic control. Separate retail/restaurant activity	
	from boat dock access.	
The launch ramps need to be dredged. That sand can	Aging infrastructure refresh. The physical facilities in	
be used to replenish Surfer's Beach. Why- because	both harbors are showing signs of age.	
with the SIP closure there is pent up demand that will		
be unleashed when restrictions are lifted. Greater		
throughput equates to greater revenue for the		
harbor.		
The docks are falling apart	[NO RESPONSE]	
Beach sand replenishment, dredged from inside the	Protect Highway 1!!! Nourish the beaches! Allow	
harobor, to prevent erosion of Hwy. I am very	local residents of Half Moon Bay and Coastside	
concerned that Sabrina Brennan is disrupting public	communities to have greater local control of the	
process by interjecting non-agenda items that are	Harbor District and not far-away voices within the	
personal in nature. What I saw on the news, clearly	County to decide what happens in the place we live.	
showed that she is using the public meeting to	Maintain civil dialoge during commission meetings.	
conduct personal business. She should not be		
permitted to disupt commission meetings.	Those who monopolize meetings with personal	
	Those who monopolize meetings with personal disputes and disruptive behavior should be removed	
docks and pier. Bread and butter of the marina(s),	disputes and disruptive behavior should be removed	
docks and pier. Bread and butter of the marina(s), and they are getting old, with limited utility support	disputes and disruptive behavior should be removed and repleced.	
The state of the s	disputes and disruptive behavior should be removed and repleced. Bread and butter docks, pier, and restrooms for	
and they are getting old, with limited utility support	disputes and disruptive behavior should be removed and repleced. Bread and butter docks, pier, and restrooms for tenants. The showers, and facilities at Oyster Pt, and	
and they are getting old, with limited utility support	disputes and disruptive behavior should be removed and repleced. Bread and butter docks, pier, and restrooms for tenants. The showers, and facilities at Oyster Pt, and PP are both old, small, and questionable for todays	
and they are getting old, with limited utility support as boat users modernize.	disputes and disruptive behavior should be removed and repleced. Bread and butter docks, pier, and restrooms for tenants. The showers, and facilities at Oyster Pt, and PP are both old, small, and questionable for todays cleanliness needs	

Greatest concern or issue w/ infrastructure	Most important to change or improve overall	
support the amount of visitors to the harbor.	harbor.	
Fuel dock & pump out station often unavailable	Oil disposal/recycling station is all but unusable, requiring the time of Harbor Patrol team members and paperwork just to dispose of used oil and filters.	
Long term parking taking place in main lot near harbormaster's office	Install paid parking system which will cover costs, add revenue and assist with parking issues.	
Aging Docks at Pillar Point-have exceeded their engineered usable life span by many years. These docks are not safe for the purpose of mooring boats.	The district board is dysfunctional. The district legal team is not effective. Both harbors have much more potential than what has been realized. A plan for highest and best use as harbors for the communites served should be the primary focus for the district	
no trailer boat storage or repair facility at oyster point	need trailer boat storage	
[NO RESPONSE]	Members of the board need to improve their professionalism and make it a point to get along with each other so they can come together to serve the community.	
Need more room on the end of the pier for trucks, vehicles, forklifts, hoists, etc, to remove the bottleneck that happens there during busy times of various commercial fishing seasons. Also, fuel and ice are too close so that sometimes a vessel getting fuel is blocking one getting ice, or vice versa. I had property stolen from my slip while I was out fishing, I would like to see security cameras at every dock entrance. This is all in reference to Pillar Point.	Other than what I mentioned above, I have no major problems with the district and the infrastructure.	
Fuel dock needs upgrade, better maintenance of pumps and longer opening hours	See response to 2	
Access the public has to the vessels. Minimal security during evening night weekend	As numbered	
[NO RESPONSE]	The District must hold Sabrina Brennan accountable and admonish her for wasting taxpayer money investigating and re-investigating an event that occurred in 2014. The District must then move to disband. As a resident San Mateo County, I am furious at the rank unprofessionalism and complete lack of decorum presented by Ms. Brennan and the waste of taxpayer money evident in the District's proceedings.	
The infrastructure limits the growth of the fishing industry in Pillar Point.	I would like to see more encouragement of tourism. Improvements to parking, facilities, communication, advertising fish markets, etc.	
Too many people here already. Improvements will make more ppl come. Leave it alone	Better bathrooms at harbor would be best for tenants	
greatest concern is sabrina brennan. she is a lunatic	bathrooms and garbage for public at PP RV park.	
My greatest concern is that infrastructure at Oyster Point is owned by the City of South San Francisco and that they are not contributing their fair share into	The most important aspect for the District to change or improve overall is the board majority's lack of respect for public safety, science, and climate change.	

Greatest concern or issue w/ infrastructure	Most important to change or improve overall	
their own infrastructure. Under the JPA the Harbor	I"m speaking of the Commission and not of staff. A	
District is only responsible for the management of	few years ago Commissioners Mattusch and Chang-	
infrastructure, not funding its upkeep and	Kiraly voted down and blocked at the last minute a	
replacement. Critical work at Oyster Point must be	wide-ranging and much needed discussion on	
funded by the City of South San Francisco, not the	flooding concerns, sea level rise issues, and landfill	
taxpayers of San Mateo County. The limited funds the	subsidence concerns at Oyster Point Marina which	
Harbor District has should be spent on the	had important implications for public safety and	
infrastructure that it owns at Pillar Point.	future planning in the area. Just recently, the current	
	board majority of Reyering, Mattusch, and Chang-	
	Kiraly voted against holding a public safety event that	
	was very popular and successful for the Harbor	
	District the year before. Until the current board	
	majority learns to respect community concerns about	
	public safety and climate change impacts to the	
	harbor it owns and the marina it manages, discussion	
	of critical infrastructure projects cannot truly be	
	meaningful or effective.	
Pillar Point needs to clear and clean the harbor and	Sabrina Brennan has singlehandedly hurt this	
use the sediment to nourish Surfers Beach. This has	community with her bullying and all around terrible	
such positives benefits for the coastside community	behavior. A Grand Jury needs to weigh in and she	
that it needs to be sone ASAP	needs to be held accountable.	
Toxic waters and the need for dredging	Take care to make sure highway one and the Coastside trail do not erode faster than we can	
	control	
Replacement of the older docks at Oyster Point is	The Harbor District has real value, but the public	
badly needed. Please finally get this done. Thank you	fighting by Commissioners is putting this value at risk,	
badiy needed. Hease iiilaliy get tilis dolle. Hidlik you	and more importantly, pushing our efforts to improve	
	the environment and enjoy our waterfronts	
	backwards.	
Beach and cliff erosion, as well as impacts to HWY 1	Improve the beaches by dredging the harbor and	
and the coastal trails.	place the sand on the beaches.	
Maintain current fishing support infrastructure, but	Planning and continuity, without constantly changing	
no new support. Enable public amenities such as	priorities. Keep costs down, don't overspend	
west point trail, new public restroom at RV park. No		
new office or retail buildings.		
all the money goes to pilar why, oyster gets zero why	get rid of the sabrina brennan team	

About the Survey

The survey was made available from May 13 in the evening until early in the morning on May 23.

It was designed to provide a self-contained summary of the projects that could be ranked and also provide an opportunity for open comment.

It was not randomized. 210 people participated. We deleted responses that were from the same IP address. There were 23 deleted surveys.

Some of the numbers used in the Staff recommendation, A1, A2, etc. are listed incorrectly. However, all the names of the projects are correct.

The questions and format are shown below.

The Survey is shown on the following pages for reference

Note that this view of the survey is from the Administrative tools from the survey software. It appears slightly different visually when being taken but with the same content.



Public Input on Capital Improvement Program Priorities for Pillar Point Harbor and Oyster Point Marina

1. **Introduction**. The total identified need for funding of capital improvement upgrades, replacements and new construction is about \$48 million over five years. The funds certain to be available are about \$14.5 million.

While additional grants and other funding may be obtained, The District must set new priorities given the significant need and reduced funding.

Below is a list of projects that the District is considering to fund over the next five years. We are seeking public input on priorities.

Note. Before starting, it may help you to refer to the list of projects being considered for funding, which is available on the same web page as this survey link.

Question. Please prioritize the projects you want the Harbor District to focus on to complete in the next five years.

Using the drop down box next to each project, please identify your top five projects in priority order, with 1 being the highest priority.

■ •	A1: PP Tenant Row ADA Compliant Restroom. (\$400,000 Needed)
	Replacement of current restrooms within Ketch Joanne Restaurant for ADA compliance. Required (by legal settlement, deadline for completion Dec. 31, 2020).
■ •	A2: PP RV Park Restroom and Green space Improvements. (\$340,215 Needed, \$13,000 Spent to-Date)
	New public restroom, outdoor shower, EV stations, and ADA parking by Surfer's Beach. Required by Coastal Development Permit. Construction planned for 2021. Required by legal or other agreement. \$298,000 grant.
	A3: Oyster Point Marina West Basin (Docks 1 - 6) Survey. (\$100,000 Needed)
	Comprehensive condition survey of Docks 1 through 6 at Oyster Point Marina to ensure safety. Required by 2018 Agreement with City of South SF. Deadline Dec. 31, 2023.
■ •	A4: Oyster Point Marina Replacement of Docks 12, 13, 14. (\$6,500,000 Needed)
	Replacement of floating docks 12, 13, 14 at Ouster Point Marina to include maintenance dredging. Required by 2018 Agreement with City of South SF. Deadline Dec. 31, 2024
■ •	B1: PP Harbor Johnson Pier Expand Concrete Pier Inside L (above the timber platform) (\$4,500,000 Needed, \$789,658 Spent do-Date)
	Expand the end of Johnson Pier by building a dock over the current refrigerator flat area (inside the "L") to allow more room for trucks and other equipment to improve safety and encourage vibrant seafood production through Pillar Point Harbor.
■ •	B2: PP Harbor Surfer's Beach Replenishment. (\$1,200,000 Needed, \$163,720 Spent to-Date)
	Improves safety of outer harbor; removes sediment buildup in outer breakwater; addresses erosion adjacent Surfer's Beach outside of breakwater. Saves money in sand disposal. Buffers Hwy and RV Park. Construction scheduled to begin 2021. \$871,920 grant.
≡ •	B3: PP Harbor West Trail Shoreline Restoration. (\$1,500,000 Needed, \$1,051,953 Spent to-Date)
	Improve safety on this heavily used trail and access for emergency personnel and equipment to Maverick's Beach. Construction scheduled to begin late 2020. Grant likely.
≡ •	B4: District Master Plan (\$350,000 Needed)
	Smarter long-range planning benefits all projects. Programmatic plans favored for grants. Increased efficiency. Better outcomes.
≡ ♦	C1: Vehicle & Vessel Replacement (\$1,016,000 Needed)
	Replacement of old vehicles, vessels and equipment necessary to support rescue, safety, emergency services, etc. Grant possible.

■ •	C2: New Harbor District Administrative Building (\$2,180,000 Needed)
	Public meeting room in El Granada available to other groups; lower long -term costs through savings on lease. Current lease expires 2021 and seeking extensions through 2024. Significantly limited options if lost lease. Grant possible.
■ •	C3: District Enterprise Resource Planning System. (\$1,100,000 Needed)
	Would allow the ability for customers to pay online. Mitigates risk of current system failing. Improves business processes and automation, including financial reporting. Scheduled to begin 2020.
≡ •	D1A: Johnson Pier Full Reconfiguration, H-Dock, Fuel Dock Replacements. Note that this project has been split into three parts for affordability (see B1, D1B, and D1C) (\$14,672,000 Needed, \$786,658 Spent to-Date)
	This is currently planned as a single project for permitting and economies of scale However, the entire project is estimated to cos \$14.5 million. That amount is not affordable now, so the project is divided here into three projects (B1, D1B, and D1C) for discussion.
■ •	D1B: Johnson Pier Extension Past Fuel Dock, Extending West (\$5,500,000 Needed)
	Extend the pier straight out, expanding the working area of Johnson Pier Terminus to allow more room for trucks and other equipment to encourage a vibrant seafood production through Pillar Point Harbor.
■ •	D1C: PP Harbor Johnson Fuel Dock Upgrade and H Dock Replacement / Expansion (\$4,500,000 Needed)
	Upgrade and reconfigure the Fuel Pier, which will improve environmental protection. Replace and expand "H" Dock which has exceeded its service life and needs replacement. PPH operates at 98% capacity, the project will add 21 additional slips to H-Dock.
■ •	D2: PP Harbor Launch Ramp Restroom / Boat Wash (\$1,700,000 Needed)
	Replace public restroom at the boat launch and the boat wash.
■ •	D3: PP Harbor Parking Lot Improvements (\$680,000 Needed)
	Add crosswalks and install EV stations. Slurry & stripe parking Lots B, C1, C2, & C3. Improves safety.
■ •	D4: PP Harbor Dock G, F, E Replacements (\$9,600,000 Needed)
	Replacement of worn Docks G, F, and H. for improved safety.

≡	\$	D4: PP Harbor Dock G, F, E Replacements (\$9,600,000 Needed)
		Replacement of worn Docks G, F, and H. for improved safety.
≣	\$	D5: PP Harbor Signage / Wayfinding Program (\$100,000 Needed)
		Meet ADA guidelines with programmatic plan for new interpretive signage/wayfinding.
≡	\$	D6: PP Harbor Coastal Trail Improvement (\$200,000 Needed)
		PP Harbor Coastal Trail Improvement.
≣	\$	D7: PP Harbor Habitat Restoration (\$400,000 Needed)
		Removal of invasive species & planting of drought tolerant native species.
≣	\$	D8: Oyster Point Marina Retail Building (\$2,100,000)
		Design / build retail building at Oyster Point Marina.
2. What is your greatest concern or issue with the infrastructure at Pillar Point Harbor or Oyster Point Marina, and why?		
3. What is most important for the District to change or improve overall, whether a capital improvement, service, issue, problem, or other aspect of the District?		

Complete Notes of from the Zoom Recording

- QUESTION: 00:35:25CIO Professional Services, LLC: Can we replenish Surfer's beach with sand dredged from the launchramp? (not read aloud)
 - ANSWER: that's one of the goals, the project will be removing deposits of sediment of good clean sand that surrounds and threatens PP launch ramp. In fact, in a separate projects we've already had to remove about year ago some sand from east launch ramp because it had built up making east launch ramp unusable at low tide. That sand is now being stored for beneficial reuse at Half Moon Airport, and it may be used at Surfers Beach or West Trails (more likely), but remaining sand that continues to build up within the outer breakwater will used at Surfer's beach.
- QUESTION: 00:45:19Tom Wilhelm: There are no initiatives for improving the water quality in PP Harbor. Can you please address that?
 - ANSWER: There are water quality projects that have been ongoing at the harbor over the last couple years or longer. There is no specific CIP approved on this plan that addresses water quality at all yet. It doesn't mean we can't address it in our every day work.

• COMMENT (James)

- o Improvements in ADA should be a priority at both sites, but
- The *City of SSF* should be paying for their own infrastructure at OPM (that infrastructure is not owned by the Harbor district unlike the infrastructure at Pillar Point). The agreement you have with South City says the Harbor district manages OP but is not responsible for infrastructure.
- We are dealing with Covid crisis and all public agencies need to be conservative about what they are spending. With that in mind it's really important to focus your attention on Pillar Point. Make sure SSF is paying for their own office park they want to develop in South City.
- Johnson Pier Upgrades think it's a great idea but don't believe it should be piecemealed. I believe that coastal commission would prefer for any improvements in Johnson Pier be done in a programmatic way that takes into account ADA, public access and safety.
- Emphasize Surface Beach Replenishment project been going on for awhile and needs to be finished.

• COMMENT (M. Allan)

- Number one priority should be beach nourishment and dredging of the harbor, and protect highway 1. Make it #1 priority.
- QUESTION: 00:52:08John Ullom: A few weeks ago we were told that there was a subsidy available to make some of the docks at OPM ADA compliant. Is that still available?
 - ANSWER: For construction of docks 12, 13, 14 we'll apply for any grant money available for ADA compliant issues. For Docs 1-6 the only things we are considering right now is the survey that is required under the agreement.
- QUESTION 00:47:56Tom Wilhelm: Is the bond money coming from county, state or federal?
 - ANSWER I'm not familiar with the bond they are referring to if you can clarify that?
- QUESTION 00:49:43bud: The funding short for project beyond in construction, design, permitting at

the is \$16 mil. Taking into account operating deficits there are on \$3.5 mill available and a funding short fall of \$16.5. How do you plan on reconciling this?

- Bud I made a spreadsheet summarizing capital projects in proposal. I broke down projects into three categories: Ones under construction, One in Design, Ones in Permitting, and Johnson Pier was included in that. 22/23 forward Smooth data running about a 1.2 to 1.3 annual deficit. And we have a list of cap projects of 20M that aren't approved or funded. The important thing here is deciding our priorities. And what's essential to maintain the operating aspects of the district. And our going out and finding additional funding sources. My funding sources were Net Working Capital, already took into account grants proposed for Johnson Pier. This is a discussion we should have (may not now). A discussion about individual Cap project absent a funding context is rather pointless. Encourage you to look at funding sources and start to address funding issue for continuing operations and capital needs in the future; This point in time needs are greatly exceeding the available funding sources.
- ANSWER none

COMMENT (Dan – Concerns)

- Survey deadline. If Harbor District truly wants a real cross community participation in this survey, you should extend the deadline. I just heard about this last night. A lot going on in people's lives now, with this short time duration you won't not get input you want you should want to receive.
- Overbuilding the harbor considering the highway 1 congestion and the limitation with Capistrano Red and intersection there with Hwy 1.
- RV surfers beach restrooms so many parking places will be lost. And that should be looked at to try to maximize public parking. Restrooms important but also should try to save and provide more parking.
- Tax dollar expenditures considering Covid situation. Not only Harbor district, but also all the cities and counties across the board having tight budget, including State.
- QUESTION: 00:56:21BDiener: **Replacement of Docks #12, 13, 14** is scheduled for 2024 completion with start in 2020/2021 but no secured funding is noted. Is there funding identified for this? Is the engineering completed for this project? Is a 2021 project start realistic?
 - ANSWER: We won't be expending any money in 2021, per se. We will if project is approved to move forward, we'll enter the RFP to move forward. I don't see money outlays being until 2023/24.
- QUESTION: 00:53:59John Ullom: The Harbor District is an Enterprise District. Will investments at **OPM pay forthemselves?**
 - ANSWER: The investment of OPM are going into facilities and structures; and revenues from OP will increase – to what amount it will increase is unknown. But to cover the cost of replacing those docs is substantial. I can't say that they will be recovered.
- QUESTION: 01:01:31Tom Wilhelm: I'm not sure why my question was unclear and glossed over. My
 question was where is the needed money coming from? County, State or Federal?
 - ANSWER: Jim: Funds are from property taxes and from revenue generated as enterprise
 district. Julie: Funds are savings district had from prior budget surpluses, so we've
 accumulated some reserves to fund these projects. No other sources unless identified
 grant associated with a particular project.

- QUESTION: 00:56:38 John Ullom: Thanks for ADA response but the question was not answered. Is the OPD subsidy that Mr. Pruett previously described at a sub committee meeting still available? 00:57:02John Ullom: If it is, why is the project not on this list?
 - ANSWER: The project we discussed earlier not an approved CIP project so therefore it's not on this list. It is still available? I don't know at this time.

(Second round of comments)

COMMENT (Theo)

Live at PP Harbor 3 years. Thank you for having this meeting. No comments on the current projects. As someone who lives here at **PP Harbor**, one thing we really need is a *facility for repairing stuff*. We live on boat, and nothing here. Sometime in the future it would be nice if we looked at some way to repair boats for those that stay here permanently.

<u>COMMENT (James Lee -</u>Wetland ecology and restoration)

- Related to Dan's comment agree need to extend survey deadline. Didn't see agenda let alone survey until less than 24 hours ago. To increase public participation great to have deadline have survey extended, maybe put out another press release, have survey on main webpage instead of link you have to click through.
- Emphasize Surfers Beach Replenishment project
- Also emphasize the West Trail Project very high public use area, important for public access. Concerns about consultant hired because their recommendation had no consideration for more cost effective longer-term approaches, like managed retreat, living shoreline techniques to protect the eroding beach. Prioritize West Trail and ask consultant if there are other alternatives that are cheaper than putting up a soil nail wall (the option it seemed the consultant was proposing)?
- Investment for OPM docks 12 13 14 don't think it should come out of pocket of harbor district. Improvements are necessary, they need to be done, but South City should be doing them, not on county tax payers.

COMMENT (Christina Hernandez)

O1:07:25 cfernandez: Thank you for the opportunity to provide comment on the Capital Project portfolio tonight. First, we would like to thank General Manager Pruett and Harbor District staff for working collaboratively with the City to address issues as they arise at Oyster Point Marina. They have been a pleasure to work with. The City of South San Francisco requests the Commission prioritize the Replacement of Docks 12, 13, 14 as replacement is essential for safety and future success at Oyster Point Marina. Replacement of these docks have long been recognized as a priority need, identified as early as a 2014 Harbor District initiated conditions assessment of Oyster Point Marina. These docks are barely functional. Replacing these high-maintenance, wooden pier structures with concrete piers will improve safety, enhance the marketability of the berths, and lower maintenance costs. It was for these reasons that replacement of these docks by a date-certain was a key part of the new Operating Agreement between SMCHD and SSF. Docks 1....

COMMENT (Dan Haggarty 31 year resident)

- Regarding survey and purpose plans and the usage of the survey?
- Jim and I spoke regarding the Administration building planned at Post Office slot.

Concern about open space in corner, potentially a retail element that could provide some walkability and life - juice bar, some sort of community serving retail element. I know some messages sent about community rooms, but I believe we already have the El Granada school community room that could serve as overflow for some of the bigger meetings in the area. It's important to community to have well planned downtown. We only have a 1 block downtown and the building you are proposing is in that area of commercial.

- QUESTION: 01:10:29 John Ullom: Please describe the difference between the district's relationship to Pillar Point Harbor vs the relationship with OPM. Does the district make profit from or does it subsidize operations and district investments at OPM?
 - ANSWER: District receives both from enterprise services and property taxes. Property taxes are about 2/3 of the district's income. Both of the harbors, PP and OPM, if you look at pure revenues, which is the *birth* revenues less the operating expenditures they both run deficit. We do have plenty of property tax money to fill in deficit. But the thought is that both of PP and OPM do public services; it's not just all enterprise services. Things like Search and Rescue, maintaining park property, providing services to general public, restrooms. Those would all be paid for using property tax money. We pay for admin costs with property taxes. Historically we've had 2-3M budgetary surpluses, which go and accumulate to fund our capital projects.
- QUESTION (Dan Haggarty): Interested in response regarding the Survey can we have it
 extended. Do we truly want a good cross section of community participating? How can we
 ensure that.
 - I have heard a strong desire to extend the deadline and will definitely look into the possibility of extending the deadline because want do want a broad brush and input from everyone we can. Already had what I think is a good response to survey within the first day. The main reason we set deadline we did is because we are in middle of budget process and this all part of the budgeting process for the board, and the staff recommendations to the board on what projects we would recommend continuing moving forward on. My conflict with extending the survey, is will we be able to receive the survey on time and being able to analyze all input from the survey in time to provide the board with a report and recommendations, in time to pass our budget, by the budget deadline set by the state which is the end of July. Preliminary budget needs to be passed 30 days before the final budget, which is at the end of July.

COMMENT (James Lee)

OPM: Site itself is a poorly capped landfill, there's been subsidence issues for years, issue with water quality and soil quality. When I was undergrad I went to OPM to collect water and soil samples for an environmental chemistry project. A lot of problematic stuff happening there. Not right for harbor district to be spending money there when it's not the county's infrastructure. City of SSF has larger budget than Harbor district, and that should be taken into account when making these decisions. And that discrepancy in that power imbalance needs to be taken into account. The revenue piece when we're looking at what COVID is doing to our economy, the revenue piece is really not great at the moment. , taking into consideration covid, is not great at moment. We have to be focusing on what is really essential, what does the Harbor district own and what does Harbard District owe to county tax payers. I believe it is the stuff at PP and is ADA and also OPM but not be done by Harbor District.

COMMENT (Brian, in chat box)

- o 1:17:09brian: cleaning/clearing the **Pillar Point Harbor** and **nourishing the beaches to the South** is a necessity and a win win win for everyone. thank you for the discussion and thank you for your time Commissioners. Nancy Reyering we are so thankful you came to help our community here on the coast. I apologize and am embarrassed for the behavior of some people you have to deal with. Keep up the good work
- QUESTION: 01:20:28 Libby Leyden: Will the results of the survey be made public?
 - o ANSWER Yes. They will be made available to the public
- QUESTION: 01:21:02 bud: you mentioned a contractual obligation to City South SF as reason for doing Docks at OPM. Has City of South SF meet all of its contractual obligation to the Harbor District? I do not understand just what has happened re the fuel dock. A marina without fuel seems short of needed services.
 - ANSWER: OPM fuel system regretfully is very old and the fact that those underground storage tanks (UST) are single walled and were having significant challenges, we had to close them as they need to be replaced with double wall anyways. The District worked cooperatively with City of SSF during the transition where the CSSF for a short time regained control of the USTs, the district did agree to take over the temporary management of the fuel system so that it could remain operable, but that was under the assumption that the community facilities district be formulated which the CSSF tried their best to make to fruition but it did not come to fruition so the district had to re hand over the UST to the City of SSF who is now safely addressing that environmental concern and having those UST that would have to be removed anyways, removed now. Whether or not we later cooperate with SSF to install new tanks above ground or below ground has yet to be determined. And your public input may weigh on our decision whether or not to do that. The current UST were threatening the environment and are single walled tanks and need to be replaced anyways. Safe removal is responsible thing to do. At present it's not planned to do so but it doesn't mean it can't be done. Your input is very much appreciated.
- QUESTION: 01:24:47bud: wasn't there a **fee** that was to be collected by the city from the developers to cover some costs. Has this been implemented?
 - ANSWER: ????
- QUESTION: 01:25:49bud: Basic question. Has the City of SSF meet all its contractual obligations?
 Yes or not?
 - o ANSWER: They have met all the obligations under the 2018 agreement
- QUESTION: 01:21:27John Ullom: Since both the District and South City have decided not to repair
 the fuel dock and infrastructure, how will the lack of fuel pumps at Oyster Point impact the plan to
 get bigger boats berthed at OPM?
 - ANSWER: It's unknown how that will impact OPM
- QUESTION: 01:22:23John Ullom: Will the underlying data from the survey be made available?
 - o ANSWER: Yes, the survey will be made available once it's complete.

COMMENT (Dan)

- Please do not allow the bureaucracy with the deadline that would limit community participation regarding the survey.
- QUESTION (Dan): \$2M estimate for building at **Post Office slot**. Can you share with us more

about design? Where I can find more about 2M budget?

- Right not project is going back out for RFPs when we decide to proceed with that to get
 a Design and Engineering firm hired to design the building then get public comment
 then come up with Plans which will be shared with public before anything gets built.
 Not sure where the estimate came from. It was rough estimate provided when idea
 first came up.
- Part of discussion we are having right now is to prioritize the project with our limited funds, potentially even less funds with decrease in tax revenue and revenue from tenants due to covid19. There are benefits, and we are paying 100,000/yr for rent. So it's not to say this project won't go forward. We're working through that prioritization now.

COMMENT (James)

- 01:25:49James Sanghyun Lee: Comment: I have just learned that the West Trail project has been completely redone and now includes a strong living shorelines component. With that in mind, I'd like to just emphasize my preference for that to be made a priority. Thank you.
- QUESTION: 01:28:53John Ullom: Will there be an analysis of the impact of not having **fueling infrastructure** at OPM prior to investing money into docks meant to attract bigger boats?
 - Currently one is not scheduled but it will be taken into consideration.

• COMMENT (James)

- 2018 Agreement with SSF my understanding that the MOU requires city to fix flooding problems at OPM and I know that's not being done. The Harbor Masters office still gets flooded at high tide and king tide, the underground electrical is getting flooded at high tide. These are issues that need to be addressed. This is part of the reason why I've been commenting the way that I have. Until these long term issues of safety, sea level rise, climate change concerns are addressed throwing money at infrastructure that isn't the responsibility of the Harbor district is problematic at best and not smart in general.
- QUESTION: (James) The process for evaluating the survey results will be made public? What's
 going to be the transparency around that? Will we get the raw results as well?
 - ANSWER: Transparency of survey I have not issue with sharing the methodology and how the survey was interpreted and the data it was based on – that will all be included.

• COMMENT (Brian)

- 01:31:52brian: the Ketch JoAnne bathrooms should also be a priority. they have paid an
 expensive rent to the harbor district for over 30 years. I worked there for over a decade over
 a decade ago and they are an institution here on the coast
- QUESTION: 01:32:10Tom Wilhelm: In regards to the West Trail Project, POST (Open Space Trust) be involved?
 - o I'm not familiar with them being involved with the Trail Project?
 - All opportunities for grant funding for the West Trail are being explored. If you are aware
 of some, I'm not familiar with this particular one, please email to me.
- QUESTION: 01:32:38John Ullom: What is the status of the **fueling infrastructure at Pillar Point?** Is it in good shape?
 - o It does currently meet all environmental standards, they're double walled tanks. The

company lease that has the lease for the fuel system just paid a lot of money have all double lined hoses going out all the way to the fuel system under the dock. Fuel system and electronic fuel monitoring system is all compliant.

• COMMENT (Christine)

 01:35:04 cfernandez: Just a heads up that the City of South San Francisco continues to work with the USACE on Sea Level Rise participating in both a Continuing Authorities Program (CAP) and a Shoreline Feasibility Study.

• COMMENT (James Lee)

- I think it's great that SSF is working with Army Corp, I think most local governments are if they have a shoreline. But these flooding problems have been there for a while. The presentation that commission Brennon attempted to give in 2017 and the landfill is still in the same state that it is. I urge more action there.
- Thank you. Lease try to give more advance notice with agenda and supplementary materials.

SELECTED EXAMPLES OF OUTREACH

Radio Announcement:

Announcement ran on 100.9 FM ~ AM 1710

Important notice to everyone who works at, visits, or enjoys, Pillar Point Harbor or Oyster Point Marina—or are simply interested in these important facilities—you are invited to a virtual community forum to be held May 14 - 6:30 to 8:30 PM.

It is expected that the COVID-19 pandemic may reduce funding for critical facilities, such as: Docks, West Trail and Coastal Trail, public bathrooms, parking, boat launch ramps, and more.

San Mateo County Harbor District representatives will answer your questions and seek public input on priorities for facility upgrades, replacements, and proposed new projects.

An online survey will also be available.

This is an important opportunity for you to be heard.

For more information, visit the District's website at www.smharbor.com or call (650) 583-4400

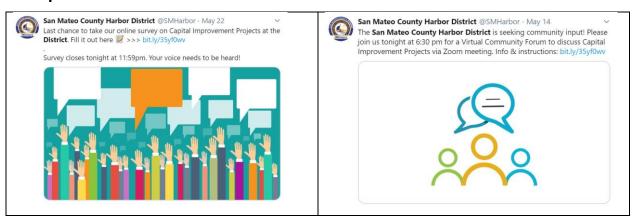
Examples of Posts on FB.







Examples of Posts on Twitter.



Press Release

SAN MATEO COUNTY HARBOR DISTRICT



JAMES B. PRUETT GENERAL MANAGER

FOR IMMEDIATE RELEASE:

Monday, May 4, 2020

Contact: James B. Pruett, General Manager, (650) 583-4400, jpruett@smharbor.com

Planning for the Future of Pillar Point Harbor and Oyster Point Marina Facilities VIRTUAL COMMUNITY FORUM MAY 14 – 6:30 to 8:30 PM

Pillar Point Harbor and Oyster Point Marina are unique facilities that provide substantial benefits to the residents and visitors of San Mateo County, including waterfront access and significant recreational, environmental, transportation, fishery and business opportunities. Both facilities have planned Capital Improvement Projects that address necessary upgrades and replacements of aging facilities, and potential new structures: Docks, West Trail and Coastal Trail improvements, public bathrooms, ADA compliance projects, parking lots, boat launch ramps, and more.

"San Mateo County Harbor District is inviting all residents of San Mateo County to attend a Virtual Community Forum to learn more about the facility needs and to provide input on how best to invest in the Harbor and Marina for the coming five years," said James Pruett, General Manager.

During the Virtual Community Forum, District representatives will answer questions and consider citizen and stakeholder input and discussion of current and planned Capital Improvement Projects.

It is anticipated that the COVID-19 pandemic will reduce projected revenues over the next five years based on financial information from the last recession. The total identified need for funding is over \$48 million and the funds certain to be available are about \$14.5 million. While additional grants and other funding may be obtained, the District must set new priorities given the significant need and reduced funding.

Details about the May 14 Virtual Community Forum: The link to participate will be available on the District's website (www.smharbor.com) by 6:30 PM on May 12, 2020.

Brief Online Survey Also Available: For those that cannot participate in the forum, the link to participate in an online survey will be available on the District's website (www.smharbor.com) by 6:30 PM on May 13, 2020.

"The priorities we are developing will guide our actions for many years," said Board President Nancy Reyering. "We welcome and look forward to the public's input as we set long-term direction for the Harbor District and finalize priorities for the funding available. Please join the discussion."

For more information, visit the District's website at www.smharbor.com, email info@smharbor.com, or call (650) 583-4400.

504 AVENUE ALHAMBRA, SUITE 200 PO BOX 1449 EL GRANADA CA, 94018 TELEPHONE: (650) 583-4400

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San Mateo County Harbor District is inviting all residents of San Mateo County to attend a Virtual Community Forum to learn more about the facility needs and to provide input on how best to invest in the Harbor and Marina.

During the community forum, District representatives will answer questions and consider public input on current and planned Capital Improvement Projects.

It is anticipated that the COVID-19 pandemic will reduce projected revenues over the next five years based on financial information from the last recession. The total identified need for funding is over \$48 million and the funds certain to be available are about \$14.5 million. While additional grants and other funding may be obtained, the District must set new priorities given the significant need and reduced funding.

The Board will take into account the input as they work to determine final priorities in the development of the Fiscal year 2020/21 Budget.

DETAILS ABOUT THE FORUM:

The link to participate will be available on the District's website (www.smharbor.com) by 6:30 PM on May 13, 2020.

BRIEF ONLINE SURVEY:

For those that cannot participate in the forum, the link to participate in an online survey will be available on the District's website (www.smharbor.com) by 6:30 PM on May 13, 2020.

MORE INFO.

Web: www.smharbor.com Email: info@smharbor.com Phone: (650) 583-4400